

NOTICE OF MEETING

Meeting:	RESOURCES AND TRANSFORMATION OVERVIEW AND SCRUTINY PANEL
Date and Time:	THURSDAY, 22 JANUARY 2026, AT 10.00 AM
Place:	COUNCIL CHAMBER - APPLETREE COURT, BEAULIEU ROAD, LYNDHURST, SO43 7PA
Enquiries to:	Email: lee.ellis@nfdc.gov.uk Lee Ellis Tel: 023 8028 5719

PUBLIC INFORMATION:

This agenda can be viewed online (<https://democracy.newforest.gov.uk>). It can also be made available on audio tape, in Braille and large print.

Members of the public are welcome to attend this meeting. The seating capacity of our Council Chamber public gallery is limited under fire regulations to 22.

Members of the public can watch this meeting live, or the subsequent recording, on the [Council's website](#). Live-streaming and recording of meetings is not a statutory requirement and whilst every endeavour will be made to broadcast our meetings, this cannot be guaranteed. Recordings remain available to view for a minimum of 12 months.

PUBLIC PARTICIPATION:

Members of the public may speak in accordance with the Council's [public participation scheme](#):

- (a) on items within the Resources and Transformation Overview and Scrutiny Panel's terms of reference which are not on the public agenda; and/or
- (b) on individual items on the public agenda, when the Chairman calls that item. Speeches may not exceed three minutes.

Anyone wishing to attend the meeting, or speak in accordance with the Council's public participation scheme, should contact the name and number shown above no later than 12.00 noon on Monday, 19 January 2026.

Kate Ryan
Chief Executive

Appletree Court, Lyndhurst, Hampshire. SO43 7PA
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AGENDA

Apologies

1. MINUTES

To confirm the minutes of the meeting held on 20 November 2025 as a correct record.

2. DECLARATIONS OF INTEREST

To note any declarations of interest made by members in connection with an agenda item. The nature of the interest must also be specified.

Members are asked to discuss any possible interests with Democratic Services prior to the meeting.

3. PUBLIC PARTICIPATION

To receive any public participation in accordance with the Council's public participation scheme.

4. ANNUAL UPDATE FROM CITIZENS ADVICE NEW FOREST (Pages 5 - 8)

To receive the annual update from Citizens Advice, New Forest.

5. CORPORATE PLAN: KEY PERFORMANCE DATA FOR QUARTER 2 2025-2026 (Pages 9 - 40)

To receive the portfolio performance data.

6. NEW FOREST ENTERPRISE CENTRE - FUTURE GOVERNANCE (Pages 41 - 46)

To receive a report on the New Forest Enterprise Centre and its future governance.

7. TRANSFORMATION PROGRAMME UPDATE (Pages 47 - 58)

To receive an update on progress with the Transformation Programme.

8. CORPORATE PEER CHALLENGE FEEDBACK VISIT REPORT (Pages 59 - 76)

To receive a progress update on the Corporate Peer Challenge.

9. ASSET MAINTENANCE AND REPLACEMENT PROGRAMME AND GENERAL FUND CAPITAL PROGRAMME 2026/27 (Pages 77 - 90)

To receive a report on the Asset Maintenance and Replacement Programme and General Fund Capital Programme 2026/27.

10. CAPITAL STRATEGY 2026/27 (Pages 91 - 106)

To receive the Capital Strategy 2026/27.

11. PORTFOLIO HOLDER'S UPDATE

An opportunity for the Portfolio Holder's to provide an update to the Panel on developments within their portfolio.

12. WORK PROGRAMME (Pages 107 - 108)

To agree the work programme to guide the Panel's activities over the coming months.

13. ANY OTHER ITEMS WHICH THE CHAIRMAN DECIDES ARE URGENT

To: **Councillors**

Alan O'Sullivan (Chairman)
John Sleep (Vice-Chairman)
Alan Alvey
Jack Davies
Jacqui England

Substitutes

John Adams
Peter Armstrong
Philip Dowd

Councillors

Barry Rickman
Alex Wade
Christine Ward
Phil Woods

Substitutes

David Harrison
Alvin Reid
Joe Reilly